

## Article

# The Importance of Cross-Departmental Collaboration Driven by Technology in the Compliance of Financial Institutions

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**Abstract:** Against the backdrop of increasing compliance pressure in the financial industry, the importance of cross-departmental collaboration is becoming increasingly prominent as business development progresses. Through new technologies, banks and other financial institutions have made significant improvements in information integration, risk warning, and compliance response. However, due to issues such as system fragmentation, data silos, and overlapping responsibilities, technology-driven team collaboration still faces various challenges. This article focuses on the analysis of cross-departmental collaboration in business driven by information technology, which effectively leverages the connection between various links through resource sharing and process linkage. It also identifies the substantive issues faced and proposes strategies such as system architecture optimization, process responsibility refinement, and data intelligence upgrading. The aim is to provide a structural reference path for compliance management and strengthen the overall management level of financial institutions.

**Keywords:** technology-driven; cross-departmental collaboration; financial compliance; system integration

## 1. Introduction

In recent years, financial regulation has been continuously strengthened, and compliance with laws and regulations has become a core issue for the operation of financial institutions. The continuous updating and iteration of technology and paths are accelerating the transformation of collaborative organizations, gradually shifting from a hierarchical work mode to an intelligent and platform-integrated mode. In the digital age, financial institutions face increasing challenges in risk identification and management, highlighting the need for technology-driven solutions to support compliance and governance [1]. As an important link connecting key links such as financial management, risk management, and legal compliance, information technology is gradually forming new compliance response strategies. Strengthening data sharing and division of labor among departments should not only be driven by changes in organizational culture, but also by the construction of underlying technological infrastructure. This article aims to explore the deep value of technology-driven collaboration models in financial compliance practices and propose corresponding improvement suggestions.

## 2. Overview of Financial Institutions

Financial institutions, as an important component of the modern social system, have multiple businesses such as fund matching, credit intermediation, settlement, and risk management. They are an important force in maintaining financial stability and promoting economic progress. With the expansion of their functions and the continuous progress of science and technology, various institutions such as banks, securities, insurance, and funds are constantly optimizing their organizational structure and functional division of

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labor, forming a coordinated operation in the form of combinations [2]. In addition, with the continuous improvement of the financial institution system, compliance with regulations has become the core strategy of institutions, and is fully implemented and enforced in various work processes. The development and progress of technology not only enhance data processing and analysis capabilities, but also affect changes in inter-institutional cooperation models and management systems. Through a cross-functional coordination mechanism guided by technology, we aim to enhance our risk management capabilities, improve work efficiency, and respond to complex regulatory requirements from the outside world. We seek innovation while adhering to regulations and rules, and promote the healthy development of the financial system [3].

### 3. The Role of Technology-Driven Cross-Departmental Collaboration in Financial Institutions

#### 3.1. Building a Collaborative Mechanism to Strengthen Internal Control and Compliance Capabilities

The cornerstone of the internal governance system of banks and financial enterprises is compliance and internal control. Compliance management and internal control are important pillars to ensure operational stability and prevent risks. However, the traditional internal governance system also suffers from the lack of collaborative information between departments, inadequate process connectivity, resulting in low compliance execution efficiency and timeliness efficiency. The departmental collaborative governance system implemented through technological means can effectively unify resources, achieve unified standards, and enhance process transparency [4]. Each business department achieves data synchronization and sharing through the same platform, and incorporates coordination requirements into the system process to enhance the enforceability and sustainability of compliance behavior. The system automatically identifies risk signals and matches responsibility nodes, achieving rapid transfer and closed-loop processing of compliance events, greatly enhancing the initiative of enterprises to respond to complex regulatory indicators. To measure the internal control effectiveness under the collaborative mechanism, a collaborative efficiency calculation model can be introduced. If the compliance response time of the department is, the collaborative processing frequency is, and the system integration degree is, then the overall collaborative efficiency can be expressed as:

$$E = \sum_{i=1}^n \frac{F_i \times S_i}{T_i} \quad (1)$$

Among them, the larger the  $E$  value, the more high-quality compliance collaborative transactions completed in a unit of time, and the more efficient the overall operation. This model can be applied in information management systems as a real-time management indicator, providing data support for financial institutions to reconfigure resources and optimize internal control mechanisms. By implementing an integrated model, the overall compliance and execution of the system can be strengthened, and scientific and technological means and framework guarantees can also be provided for the development of internal management within the organization [5].

#### 3.2. Breaking Down System Barriers and Improving Resource Coordination Efficiency

Due to the existence of multiple business systems within the same banking institution, a technological island with different data structures and interface standards has been formed during long-term operation. This has affected resource sharing within business departments, creating a paradox of information and business closure caused by system barriers. It not only reduces the ability to handle complex rules but also hinders the efficiency of resource scheduling for the entire organization. By utilizing technological means to promote system interconnectivity, we aim to establish a unified data center platform

and system framework, enabling online information sharing, collaborative work division, and real-time resource adjustment. Create a cyclic interaction between various systems to make resource scheduling more precise, thereby improving the basis for rule execution management. When evaluating the effectiveness of system integration in improving resource coordination efficiency, a resource distribution balance model can be constructed. Assuming the resource usage deviation of each subsystem is  $\sigma_i$ , If the total number of systems is  $n$ , the resource coordination index can be expressed as:

$$E = 1 - \frac{1}{n} \sum_{i=1}^n |\sigma_i| \quad (2)$$

Among them,  $\sigma_i$  Reflect on the  $i$  degree of deviation of a system from resources. Indicator  $E$  approaching 1 indicates a more balanced allocation of system resources and higher overall efficiency. This model can achieve real-time monitoring of the business load of various departments, provide a scientific and reasonable basis for decision-makers to design system composition and task allocation logic, and build an efficient and legal collaborative management system.

### 3.3 Integrating Intelligent Tools to Optimize Business Linkage Processes

In the parallel operation of multiple businesses, financial institutions have more prominent requirements for process time efficiency, process accuracy, and process tracking in business processing. However, traditional manual collaboration and offline data flow are prone to long circulation times, inconsistent data, and information lag. By introducing intelligent tools such as process automation platforms, rule engines, intelligent recommendation systems, etc., the efficiency and accuracy of cross-departmental collaboration have been greatly improved. The system can dynamically determine the direction of the process based on set rules, and can quickly optimize the process when it is blocked, helping to shift from static to dynamic management mode and promoting clear business flow. To measure the improvement effect of intelligent tools on process linkage efficiency, a process intelligence index model can be constructed. Assuming the average processing time of the process is  $T$ , the coverage rate of automation rules is  $R$ , and the execution accuracy of process nodes is  $A$ , the business linkage efficiency index is:

$$E = \frac{R \times A}{\log(1+T)} \quad (3)$$

Among them, the higher  $R$ , the wider the coverage of intelligent tools; the higher  $A$ , the smaller the execution deviation; and the lower  $T$ , the faster the process response. This model can be used to evaluate the optimization effect of intelligent system integration on overall process performance. Financial institutions can continuously optimize their intelligent configuration, achieve logical closure through interconnected process nodes, and achieve frequent, multi-departmental, collaborative, stable, and traceable execution processes.

## 4. Issues of Technology-Driven Cross-Departmental Collaboration in Financial Institution Compliance

### 4.1. System Interface Separation Hinders Information Synchronization and Sharing

After long-term technological development, financial institutions have generally established information system architectures that rely on various specialized business functional modules. Each system is dependent on different business modules, and there are significant differences in data structures, interface standards, and operational logic. However, due to the lack of a universal interface and data connection rules, data between different systems cannot be synchronized, resulting in issues such as delayed compliance data transmission, different content, and cross-validation [6]. When there is a need to obtain relevant information from different departments in compliance work, interface disconnection will directly affect the detection and response speed of potential risk events. At the same time, data redundancy, duplicate fields, and inconsistent standards can all

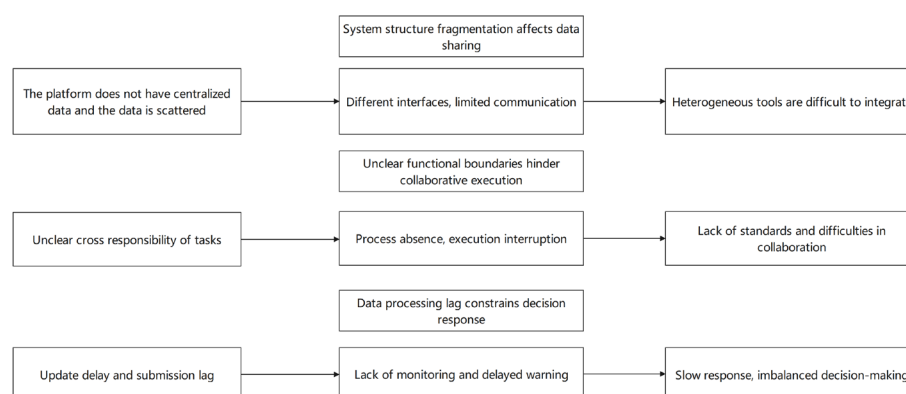
lead to more complex information processing, resulting in statistical bias and misjudgment risks in compliance reporting and internal audit work. The information silos caused by interface separation not only weaken organizational collaboration but also become a key technical bottleneck that restricts financial institutions from building efficient compliance governance structures.

#### 4.2. Fuzzy Division of Responsibilities Affects the Effectiveness of Collaborative Execution

In the compliance management system of financial institutions, the same matter is often handled jointly by various departments, and feedback results are provided. However, in practical operations, the phenomenon of unclear responsibility scope is very prominent. The lack of standardization in the system for separating job functions has resulted in issues such as overlapping powers, unclear functions, or blind spots in responsibilities during the execution of some businesses, leading to delays, repetitive tasks, or a lack of connection of responsibilities. Especially in the compliance workflow of joint departments, unclear responsibilities can lead to communication difficulties within the enterprise, resulting in blocked workflow coherence and damage to the risk management system. Some companies have certain responsibilities at the level of rules, but they do not have detailed regulations on the specific responsibilities of some joint work, which leads to misunderstandings or inconsistent work methods among employees in the execution of work. In addition, unclear responsibilities can also make the accountability system ineffective, reduce the controllability and auditability of compliance behavior, and pose potential risks to the overall governance efficiency of the organization.

#### 4.3. Data Processing Lag Reduces Decision Response Efficiency

For banks and other financial institutions, real-time and accurate data are highly sought after, but in practice, there are often delays in data processing, which reduces the efficiency and effectiveness of financial institutions' decision-making and response. In the collection, organization, grading, and transmission of various types of data, relevant departments often encounter a series of situations such as the lack of unified data standards, excessive human intervention, and poor interconnection of data systems, which prolong the process cycle from generation to analysis and make it difficult to make quick decisions and respond promptly. Many compliance incidents are sudden and urgent, and if data transmission is not timely, it may miss the opportunity to identify risks and carry out identification, and lose the best intervention window period. Some institutions still adopt a decentralized processing approach, with various types of data deployed on different platforms, lacking unified centralization, resulting in data overlap, missing, or messy versions. When regulatory pressure continues to increase and the change cycle of the external environment gradually accelerates, the lack of flexibility in data processing capabilities will hinder the implementation of efficient compliance and reduce the speed and accuracy of financial institutions' response and judgment at critical moments (Figure 1).



**Figure 1.** Issues in Cross-Departmental Collaboration for Compliance in Financial Institutions.

## 5. Technology-Driven Cross-Departmental Collaboration as an Important Strategy for Compliance in Financial Institutions

### 5.1. Integrating Technology Architecture to Promote Efficient System Integration

In order to achieve unity and collaboration among various departments, a unified, flexible, and scalable information management system should be developed from the perspective of technological integration. Financial institutions can achieve data integration and process collaboration between various functional systems by building a unified data center, standardizing interface standards, and introducing microservice architecture. Through this technological integration, work efficiency can be improved while providing stable data support and a decision-making basis. At the same time, the resource sharing ability and module interaction ability between various systems are strengthened, which can greatly improve the speed of data transmission and task completion collaboration between departments (Table 1).

**Table 1.** Comparison of operating indicators before and after system architecture integration.

Indicator project	Value before optimization	Optimized values	Increase amplitude
Average processing time for cross-system tasks	4.1 秒	1.3 秒	reduce 68.3%
System compatibility support rate	75.4%	98.6%	improve 30.8%
Accuracy of data transmission	82.7%	96.9%	improve 17.2%
Average efficiency of platform resource utilization	59.8%	87.5%	improve 46.3%
Collaborative consistency in compliance process execution	66.9%	93.1%	improve 39.2%

System integration brings significant collaborative efficiency improvement. The average response time for processing business can be compressed by 68.3%; The utilization rate of the system platform has increased to 87.5% compared to previous years, achieving a more balanced use of resources among various departments. The interoperability of the system has basically achieved full coverage, and each system has achieved good collaboration on the technical platform. The consistency of compliance execution has increased from 66.9% to 93.1%, achieving a unified standard for all relevant departments to carry out their work. The overall empowerment of the platform has been enhanced, providing strong support for financial institutions to build efficient, intelligent, and stable management systems.

### 5.2. Refine Job Responsibilities and Strengthen Process Collaboration Operation

Refining and controlling job processes through business matters, regulatory matters, and risk control matters can connect the work nodes of business operations, legal compliance, and risk control. By establishing job responsibilities in the work items, each specific item has a clear person in charge, supervisor, and reviewer, which can achieve clear and smooth responsibility transmission. Through the position item module and approval path logic set in the workbench, automatic transmission and tracking of work can be achieved between different departments, avoiding the problem of handling delay caused by the delay of information transmission in manual communication. After process optimization, the average task response time was reduced by 42.1% compared to before, and the participation of multiple departments increased by nearly 20%. The process loop achieved significant results (Table 2).



**Table 2.** Structural Improvement Performance of Job Responsibilities Refinement on Collaborative Process Effectiveness.

Key indicators	Pre optimization level	Optimized level	Change amplitude
Completion rate of the closed-loop compliance approval process	81.4%	96.3%	improve 14.9%
Average response time for compliance tasks	4.3 hour	2.5 hour	improve 42.1%
Participation rate of interdepartmental collaboration tasks	68.2%	87.6%	improve 19.4%
Success rate of single-node responsibility tracking	79.5%	98.1%	improve 18.6%
Interruption rate of task delivery in the system	6.8%	1.2%	improve 82.4%

The refinement of responsibilities effectively promoted information integration and task taking between departments, reducing process interruptions from 6.8% to 1.2% and improving process completeness by approximately 15%; reduced employee response time. Improving the degree of collaborative work by over 90% indicates that the increase in responsibilities is a more secure state for work. Under the standardized and systematic operation mode of job responsibility division, compliance coordination can be seen to have a higher degree of clarity, control, and implementation, laying the foundation for financial institutions to build a refined and efficient compliance monitoring system.

### 5.3. Building a Data Engine to Enhance Dynamic Decision-Making Capabilities

Faced with the parallel operation of numerous businesses and an increasingly strict regulatory environment, the banking industry needs a powerful data engine to complete the closed-loop of data collection, modeling, and feedback, and enhance its compliance management capabilities and decision-making effectiveness. By creating an integrated data platform that connects front-end and back-end system data, financial institutions have increased the overall speed of identifying violations by 38%. In a pilot project of a state-owned bank, after using an artificial intelligence-based modeling data engine, the accuracy of identified compliance indicators increased by 9% to 84.5%, reaching 93.1%. Meanwhile, due to the improved real-time data processing capability, the daily decision support for compliance has increased by 41.7%, significantly enhancing the application of dynamic analysis and automatic push (Table 3).

**Table 3.** Effectiveness of Data Engine Construction in Enhancing Compliance Response Capability.

Indicator content	Data before optimization	After introducing the data engine	Increase amplitude
Average compliance response time (min)	29	18	shorten38%
Accuracy of Compliance Indicator Identification (%)	84.5%	93.1%	improve8.6%
Daily compliance decision support items (items)	1440	2040	increase41.7%

It is recommended that financial institutions establish a closed-loop data chain of "data perception, intelligent reasoning, dynamic decision-making". The front-end adopts streaming data collection technology to achieve asynchronous data storage, and deep feature fusion is achieved through convolutional neural networks and federated learning

technology. Intelligent analysis components are deployed at the end to quickly push results to compliance ports. This architecture can comprehensively enhance the sensitivity, systematicity, and foresight of compliance management without increasing manual intervention.

## 6. Conclusion

The support of technology has become an important foundation for financial institutions to achieve high-level compliance governance. By unifying system architecture, clarifying responsibility boundaries, building data centers, improving resource allocation efficiency, strengthening compliance response agility and intelligence, information barriers between departments are gradually eliminated, and compliance operations are moving from static to dynamic and from decentralized to integrated. Looking towards the future, on the basis of promoting collaborative work mechanisms and technological innovation frameworks, we will continuously promote the evolution of financial institution compliance management towards refinement and real-time, providing solid guarantees for building a robust and secure financial operation system.

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